The EGS GlobalVue™ Country Ranking - December 2021 - A Ranking of '1' Is Best, "4" Is Worst

Countries	Projected 2022 Real GDP Growth	Market Size (Customers)	Legal Concerns For Intl. Brands	Overall Ease Of Doing Business	Ease Of International Brand Entry	Ease Of Starting A New Business	Corruption Index (Transparency International)	Country Political Stability	Country Economic Stability	Long Term Investment Level Risk	2022 Projected Coronavirus Recovery	Overall Country Ranking For Early 2022
United Kingdom	2	1	1	1	1	1	1	1	1	1	1	1.1
USA	1	1	2	1	1	2	1	1	1	1	1	1.2
Spain	2	1	2	1	1	2	1	1	1	1	1	1.3
Canada	2	2	2	1	1	1	1	1	1	1	2	1.4
Taiwan	1	2	2	1	2	1	2	1	1	1	1	1.4
Australia	2	3	2	1	2	1	1	1	1	1	1	1.5
France	2	1	2	1	3	2	1	1	1	1	1	1.5
Israel	1	4	1	1	2	2	1	1	1	1	1	1.5
Japan	3	1	1	1	3	2	1	1	1	1	1	1.5
New Zealand	2	4	1	1	1	1	1	1	1	1	2	1.5
Singapore	1	4	1	1	3	1	1	1	1	1	1	1.5
Sweden	2	3	1	1	2	1	1	1	1	1	2	1.5
United Arab Emirates	2	2	2	1	2	2	1	1	1	1	1	1.5
Germany	2	1	2	1	3	3	1	1	1	1	1	1.5
reland	2	4	2	1	1	1	1	1	1	1	2	1.5
Netherlands	2	3	2	1	2	2	1	1	1	1	1	1.5
South Korea	1	2	3	1	3	2	1	1	1	1	1	1.5
Italy	2	2	2	2	2	2	2	1	1	1	1	1.6
Czech Republic	2	3	2	1	2	2	2	1	1	1	2	1.7
Hungary	2	3	2	2	2	2	2	2	1	1	1	1.8
Poland	2	2	2	1	2	3	1	2	1	2	2	1.8
China	1	1	2	1	3	2	2	2	2	3	2	1.9
Malaysia	1	2	3	1	3	3	1	2	2	2	1	1.9
Chile	3	3	1	2	2	2	1	2	2	2	2	2.0
Egypt	1	1	2	3	2	2	3	2	2	2	2	2.0
Saudi Arabia	2	3	2	2	2	3	2	1	2	2	1	2.0
Thailand	2	2	2	1	2	2	3	2	2	2	2	2.0
Viet Nam	1	2	2	2	2	2	3	2	2	2	2	2.0
India	1	1	2	2	3	4	2	2	2	2	2	2.1
Panama	2	4	2	2	2	1	3	1	2	2	2	2.1
Colombia	2	2	2	2	2	2	3	3	2	2	3	2.3
Indonesia	2	1	2	2	2	3	3	2	3	2	3	2.3
Turkey	3	2	2	1	2	2	2	3	3	3	2	2.3
Dominican Republic	2	3	2	3	2	2	4	2	2	2	2	2.4
Mexico	2	1	2	2	2	3	3	3	3	2	3	2.4
Philippines	2	2	2	2	1	3	3	3	3	2	3	2.4
Pakistan	1	2	2	3	2	3	3	3	3	3	2	2.5
Russia	2	3	4	1	3	2	3	3	3	3	3	2.7
Argentina	3	2	2	3	2	4	2	4	4	3	2	2.8
Brazil	3	1	2	3	3	4	3	3	3	3	3	2.8
Peru	3	3	2	2	2	3	3	4	3	3	3	2.8
South Africa	3	2	3	2	3	3	2	4	4	3	3	2.9

Country Rankings As Places To Do Business in 2022: 1 is best, 2.5 is fair, 4 is worst - Sorted on Overall Country Ranking For New Business Development For 2022

Sources: Deloitte, the 'Economist', Economist', Economist Intelligence Unit, Stratfor, Caixin, Heritage Foundation, World Bank, Fraser Institute, World Economic Forum, Euromonitor, U.S. Commercial Service, Eules Hermes Risk Monitor, Trading Economics, Our World In Data, Bloomberg, Council on Foreign

McKinsey, Transparency International, Boston Consulting Group, Geopolitical Futures, Overseas Private Investment Corporation, the 'Financial Times', International Monetary Fund, 'Foreign Affairs', EGS' GlobalTeam™ covering 43 Countries

Projected 2022 Real GDP Growth

Market Size (Customers)

This is a measure of the middle, upper middle and upper class consumers in a country who could be customers at an international brand

egal Concerns for Intl Brands '1' means low intellectual property and legal risk. '4' means little chance of controlling the brand if there are problems and difficulty granting licenses in a country

Overall Ease of Doing Business Where a country ranks aa a place to do business on the 190 country Doing Busines Index published by the World Bank

Ease of International Brand Entry How open a country is to international brands

Ease of Starting A New Business The steps to starting a new business, like a country license, and/or starting up a new retail or restaurant location varies widely from country to country.

Corruption Index Transparency International Corruption Index. The larger the number the more corruption and the harder it is to do business

Country Political Stability Stability of the political system, presence of democracy, level of regulation

Country Economic Stability This is an average of research from 10+/- sources

.ong Term Investment Risk Level Ability to get cash out, make an acceptable ROI, treatment of foreign companies vs. locals
Projected Coronavirus Recovery How quickly the country is likely to be significantly vaccinated and open for business

Overall Country Ranking Average of all factors above

Green countries will see likely new project investment in 2022
Yellow countries may see new project investment in 2022
Red countries will not likely recover sufficiently to see major new project investment until 2023

The Countries will not likely recover sufficiently to see major new project investment until 2020

<u>Projected Coronavirus Recovery</u> rating is based on published data sources, contact with international brands operating in these countries and input from Edwards Global Services Team members covering 43 countries