

Vietnam: Southeast Asia's Hottest Franchise Market





Franchising in Vietnam-AGENDA

- Welcome and Introduction Brent Omdahl, CS Atlanta
- The Vietnamese Market- A View From the Top Yasue Pai, Commercial Attaché Hanoi & Ha Anh, Commercial Specialist
- Key Legal Considerations Fred Burke, Managing Director Baker & McKenzie Vietnam
- Best Practices for Establishing your Brand in Vietnam- Bill Edwards, President EGS LLC
- The Vietnamese Partner Perspective- Sean Ngo, F&B Director, the MESA Group
- Question and Answers



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Who We Are

William Edwards, CFE

- 39 years of international experience, lived in 7 countries and worked on projects in 66 countries
- Master franchisee in 5 countries
- US franchisor international operations & development senior executive
- Has taken two US franchises into Viet Nam in the past 2 years

EGS

- Take US franchisors global, such as: Carl's, Jr.®, Denny's®, FranNet®, Golf Etc., Molly Maids®, Mr. Handyman®, Right At Home®, Rita's Italian Ice®, Round Table Pizza® and Two Men and A Truck®
- EGS Principals have 110+ years of international experience
- EGS also has 30 Associates on the ground in 25 countries



Factors To Consider When Deciding Which Countries To Franchise Into

- Rule of Law
- Country Stability
- Intellectual Property Protection
- Good GDP Growth = Investors
- Clear Market Differentiation
- Potential to Achieve An Acceptable ROI





GlobalVue™ - How Countries Compare '1' Is Best, '4' Is Worst

Country/Region	Expected 2011 GDP Growth	Legal Concerns	Ease Of Market Entry	Ease Of Starting A Business	Political Risk (Stability)
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Brazil	1	2	2	3	1
India	1	2	3	3	2
Indonesia	1	3	2	3	2
Singapore	1	1	2	1	1
Urban China	1	2	2	2	2
Australia	2	2	3	1	1
Malaysia	2	3	3	3	2
Mexico	2	2	2	2	3
Middle East Region/GCC	2	2	2	3	2
South Africa	2	2	1	2	2
South Korea	2	3	2	1	2
Viet Nam	2	2	1	3	2
Canada	3	2	2	1	1
Germany	3	2	3	1	1
United Kingdom	3	2	2	1	1
USA	3	2	1	1	1
Japan	4	2	2	1	1
Spain	4	2	2	1	1
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Country Ranking: 1 is good, 2.5 is fair, 4 is worst

'The Economist', Heritage Foundation, World Bank, Fraser Institute, World Economic Forum, EGS GlobalTeam™

Most Desired Franchise Type By Country '1' Is Highest Desire, '4' Is Lowest Desire

Country Or Region	Education	Food	Retail	Service
Australia	2	3	2	1
Brazil	3	1	1	1
Canada	2	2	2	
India	2	1	1	2
Indonesia	2	<u>2</u>	2	3
Japan	2	2	2	2
Malaysia		2	2	2
Mexico	2	2	2	2
Middle East Region/GCC	2		2	2
Singapore	1	2	2	2
South Africa		3	2	2
Spain	3	3	3	2
Turkey	2	2	1	2
United Kingdom	3	2	2	2
Urban China	1	1	2	2
USA	2	2	2	1
Viet Nam	1	1	2	2



Based on a survey of 40 franchise professionals in 25 countries

Vietnam

Foreign food and service franchises starting to enter Vietnam

Laws and regulations are favorable for foreign brands

Extremely pro-US

Rapidly growing, aspirational middle class consumer market likes Western brands

Carl's, Jr., Domino's and Round Table Pizza have entered this market in the past 12 months





Viet Nam: Franchising Opportunities

- High desire for Western brands, especially US franchises
- Lots of opportunity in many sectors little competition
- Fast growing middle and upper class consumer base
- Clear, consistent franchise/licensing regulations
- English widely spoken in the merchant class
- Focus on food, children's education and management training
- Capital is available





Viet Nam: Franchising Challenges

- Market new to franchising very fast growing and evolving business structure
- Consumer class still fairly small compared to other Asian markets
- Licensing process can take a long time: Central bank approval needed to pay fees and royalties
- Hard to find qualified licensees Due diligence can be difficult
- Small number of major cities for franchises
- Economy and currency can vary widely
- Food sourcing at a high quality level

